

The Bertelsmann Divisions



| in € millions | 2015 | 2014 | 2013 | 2012 | 2011 |
|------------------|-------|-------|-------|-------|-------|
| Revenues | 6,029 | 5,808 | 5,824 | 6,002 | 5,814 |
| Operating EBITDA | 1,355 | 1,334 | 1,324 | 1,253 | 1,311 |



| in € millions* | 2015 | 2014 | 2013 | 2012 | 2011 |
|------------------|-------|-------|-------|-------|-------|
| Revenues | 3,717 | 3,324 | 2,654 | 2,142 | 1,749 |
| Operating EBITDA | 557 | 452 | 363 | 352 | 211 |

*2011 and 2012 figures for Random House only.



| in € millions | 2015 | 2014 | 2013 | 2012 | 2011 |
|------------------|-------|-------|-------|-------|-------|
| Revenues | 1,538 | 1,747 | 2,014 | 2,218 | 2,287 |
| Operating EBITDA | 128 | 166 | 193 | 213 | 279 |



| in € millions | 2015 | 2014 | 2013 | 2012 | 2011 |
|------------------|-------|-------|-------|-------|-------|
| Revenues | 4,847 | 4,662 | 4,388 | 4,419 | 4,201 |
| Operating EBITDA | 394 | 384 | 397 | 391 | 416 |



| in € millions | 2015 | 2014 | 2013 | 2012 | 2011 |
|------------------|------|------|-------|-------|-------|
| Revenues | 742 | 996 | 1,122 | 1,214 | 1,199 |
| Operating EBITDA | 47 | 64 | 92 | 115 | 128 |

Effective January 1, 2016, Bertelsmann changed the structure of its financial reporting. As of the first half year of 2016, the following eight business sectors will be used for reporting purposes:

- RTL Group
- Penguin Random House
- Gruner + Jahr
- BMG
- Arvato
- Bertelsmann Printing Group
- Bertelsmann Education Group
- Bertelsmann Investments